

**MICHIGAN DEPARTMENT OF CIVIL SERVICE  
JOB SPECIFICATION**

**PERSONNEL MANAGEMENT ANALYST**

**JOB DESCRIPTION**

Employees in this job complete and oversee a variety of professional human resource assignments in classification, compensation, equal employment opportunity, recruitment and selection, testing, workforce planning, employee development, performance appraisal, occupational analysis, labor relations, and other human resources areas.

There are five classifications in this job.

**Position Code Title – Personnel Management Analyst (Departmental Trainee)-E**

**Personnel Management Analyst (Departmental Trainee) 9**

This is the entry level. As a departmental trainee, the employee carries out a range of professional human resources assignments while learning the methods of the work.

**Position Title - Personnel Management Analyst-E**

**Personnel Management Analyst 9**

This is the entry level. As a college trainee, the employee carries out a range of professional human resources assignments while learning the methods of the work.

**Personnel Management Analyst 10**

This is the intermediate level. The employee performs an expanding range of professional human resources assignments in a developing capacity.

**Personnel Management Analyst P11**

This is the experienced level. The employee performs a full range of professional human resources assignments in a full functioning capacity. Considerable independent judgement is used to make decisions in carrying out assignments that have significant impact on services or programs. Guidelines may be available, but require adaptation or interpretation to determine appropriate courses of action.

**Position Title - Personnel Management Analyst-A**

**Personnel Management Analyst 12**

This is the advanced level. The employee may function as a lead worker or senior worker. At this level, employees are responsible for overseeing the work assignments of other professionals or have regular assignments, which have been recognized by Civil Service as having significantly greater complexity than those assigned at the experienced level in the series.

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**NOTE:** Employees generally progress through this series to the experienced-level based on satisfactory performance and possession of the required experience.

### **JOB DUTIES**

**NOTE:** The job duties listed are typical examples of the work performed by positions in this job classification. Not all duties assigned to every position are included, nor is it expected that all positions will be assigned every duty.

Reviews recommendations for appointments, promotions, transfers, suspensions, and separations of employees in the classified state service.

Conducts interviews and recommends the hiring of new employees.

Reviews and approves selection criteria for filling vacancies.

Ensures compliance with and provides interpretation of EEO and Affirmative Action guidelines relating to personnel processes.

Prepares statistical reports regarding hiring practices and other selection data.

Plans, coordinates, and implements recruitment programs; determines labor market conditions and recruitment strategies; prepares job bulletins and recruitment information; determines and places advertisements in appropriate media; and reviews and evaluates applications.

Counsels employees on rights, benefits, and opportunities for career advancement.

Determines class and level allocation of positions for establishment and reallocation purposes, and defends such allocations in redetermination, technical appeals, and Employment Relations Board proceedings.

Conducts job analysis and develops class specifications, including class concepts, knowledge, skills, and abilities, and education and experience requirements.

Provides technical assistance to state departments in the organization of their workforce.

Reviews, evaluates, and approves or disapproves requests for contractual personal services.

Evaluates selection methods and confers with resource persons to determine the best means of selecting and ranking applicants for specific classes.

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Prepares test format, determines material to be covered, and develops test items; determines relative weight of test sections.

Conducts reviews of programs and procedures to evaluate and improve the effectiveness, efficiency, and utility of operations.

Develops criteria for job performance evaluation, and ensures evaluations are conducted in accordance with Civil Service policy.

Collects and analyzes data relating to examination scores and job performance, and determines test validity.

Conducts and participates in surveys of public and private employment to analyze wages, pay practices, and other forms of compensation.

Responds to inquiries regarding the compensation plan for the classified state service.

Counsels management and employees on grievances and other complaints originating from individual work situations or work environment.

Develops and maintains comprehensive workforce plans and forecasts for state service.

Coordinates human resource projects, programs, and special assignments.

Conducts occupational research studies; evaluates, analyzes, and classifies data.

Performs statistical analysis of employment data for publication in various occupational publications.

Performs statistical analysis of employment data for publication in various occupational publications.

Conducts systematic searches for new job related information; reviews data and evaluates its usefulness and applications.

Provides technical assistance or information regarding the collection and evaluation of occupational information.

Assists in the development of equal employment opportunity programs and affirmative action plans.

Identifies training needs of state departments and develops training materials and manuals.

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Develops and modifies rules, regulations, policies, and procedures; provides interpretation to supervisors, personnel officers and other human resources professionals, individuals, and employee organizations.

Maintains records, and prepares reports and correspondence related to the work.

May perform related essential functions appropriate to the class and other non-essential functions as required.

### **Additional Job Duties**

#### **Personnel Management Analyst 12 (Lead Worker)**

Oversees the work of professional staff by making and reviewing work assignments, establishing priorities, coordinating activities, and resolving related work problems.

#### **Personnel Management Analyst 12 (Senior Worker)**

Performs on a regular basis professional human resources assignments, which are recognized by Civil Service as more complex than those assigned at the experienced level.

## **JOB QUALIFICATIONS**

### **Knowledge, Skills, and Abilities**

**NOTE:** Some knowledge in the area listed is required at the entry level, developing knowledge is necessary at the intermediate level, considerable knowledge is required at the experienced level, and thorough knowledge is required at the advanced level.

Knowledge of the principles and practices of personnel management.

Knowledge of state government organization and structure, functions, and occupations.

Knowledge of interviewing techniques.

Knowledge of the methods employed to collect, analyze, and interpret data.

Knowledge of employment practices and related laws, rules, and standards, including applicable equal employment opportunity, affirmative action, civil rights, and other related laws and practices.

Knowledge of Michigan Civil Service rules, regulations, forms, and procedures.

Knowledge of employee rights, benefits, and obligations.

Knowledge of labor relations, grievance, and appeals procedures.

Knowledge of personnel transactions and records.

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Knowledge of personnel budgeting procedures.

Ability to interpret and apply laws, rules, and regulations.

Ability to collect, analyze, and interpret data.

Ability to complete projects independently.

Ability to provide guidance and train others in the work.

Ability to maintain records, and prepare reports, and correspondence related to the work.

Ability to communicate effectively with others.

Ability to maintain favorable public relations.

**Additional Knowledge, Skills, and Abilities**

Personnel Management Analyst 12 (Lead Worker)

Ability to organize and coordinate the work of others.

Ability to set priorities and assign work to other professionals.

**Working Conditions**

Some jobs require an employee to work in adversarial situations.

Some jobs require direct contact with prisoners and/or patients.

Some jobs are located in a correctional, mental health hospital facility, or a social services agency.

**Physical Requirements**

None.

**Education for Personnel Management Analyst 9-12**

Possession of a bachelor's degree in any major.

**Experience for Personnel Management Analyst 9-12**

Personnel Management Analyst 9

No specific amount or type is required.

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### **Personnel Management Analyst 10**

One year of experience providing professional human resources services equivalent to a Personnel Management Analyst in state service.

### **Personnel Management Analyst P11**

Two years of experience providing professional human resources services equivalent to a Personnel Management Analyst in state service, including one year equivalent to an intermediate level Personnel Management Analyst.

### **Personnel Management Analyst 12**

Three years of experience providing professional human resources services equivalent to a Personnel Management Analyst in state service, including one year equivalent to an experienced level Personnel Management Analyst.

### **Education and Experience for Personnel Management Analyst (Departmental Trainee) 9**

Educational level typically acquired through completion of high school and four years of experience as an advanced 9-level worker in an ECP Group One classification.

OR

Educational level typically acquired through completion of high school and two years of experience as an E9-, E10-, or E11-level worker in a technician or paraprofessional ECP Group One classification.

OR

Educational level typically acquired through completion of high school and two years of experience as a first-line supervisor in an ECP Group Three classification.

OR

Educational level typically acquired through completion of high school and one year of experience as a second-line supervisor in an ECP Group Three classification.

### **Educational Substitution**

College credits may be substituted on a proportional basis (one year of college education may substitute for one quarter of the required experience) for up to one half of the required experience.

### **Special Requirements, Licenses, and Certifications**

None.

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**NOTE:** Equivalent combinations of education and experience that provide the required knowledge, skills, and abilities will be evaluated on an individual basis.

**JOB CODE, POSITION TITLES AND CODES, AND COMPENSATION INFORMATION**

**Job Code**

PERMGALT

**Job Code Description**

Personnel Management Analyst

**Position Title**

Personnel Mgt Analyst Tr-E  
Personnel Mgt Analyst -E  
Personnel Mgt Analyst -A

**Position Code**

PERMATRE  
PERMALTE  
PERMALTA

**Pay Schedule**

NERE-002P  
NERE-174  
NERE-180

ECP Group 2  
Revised 06/10/2002  
VLWT/MBK/SS/DL/ML